

**BAD RIVER BAND OF LAKE SUPERIOR CHIPPEWA
HEALTH AND WELLNESS CENTER
MASTER PLANNING AND DESIGN PROJECT
REQUEST FOR QUALIFICATIONS AND PROPOSALS (RFQ/P)**

ARCHITECTURAL/ENGINEERING SERVICES

OVERVIEW AND SUBMISSION GUIDELINES

The Bad River Band of Lake Superior Chippewa ("Band") is seeking qualified persons, firms, partnerships, corporations, associations, or professional organizations, to provide master planning and conceptual design services. This includes evaluation of construction of an expansion and renovation to the existing health and wellness center ("Project"), now known as the Bad River Health and Wellness Center Master Planning Project.

Respondents interested in being considered for this Request for Qualifications and Proposals ("RFQ/P") should mail or deliver three (3) bound copies, One (1) unbound copy, and one (1) electronic copy on a flash drive of their Statement of Qualifications ("SOQ"), as further described herein, to:

Bad River Band of Lake Superior Chippewa
Chief Blackbird Center
Attn: Executive Secretary
PO Box 39 / 72682 Maple Street
Odanah, WI 54806

ALL RESPONSES ARE DUE BY 2:00 P.M. (Central), on Thursday June 30, 2022 FAX OR EMAIL RESPONSES WILL NOT BE ACCEPTED.

Questions must be submitted in writing to Brian Willoughby, Technical Representative at brian.willoughby@ihs.gov on or before 4:00 PM (Central) June 17, 2022.

Answers will be responded to by Brian Willoughby or a designated representative on or before 4:00 PM (Central) June 21, 2022.

Each submittal must conform and be responsive to the requirements set forth in this RFQ/P. Federal funds will be used for this planning project.

The Band reserves the right to waive any informalities or irregularities in received submittals. Further, the Band reserves the right to reject any and all submittals, and to negotiate contract terms with one or more respondent firms for one or more of the work items.

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I. INTRODUCTION

A. EXECUTIVE SUMMARY

The Bad River Band of Lake Superior Chippewa are located in Odanah, Wisconsin. The Band has a land base in Ashland County with members located throughout northern Wisconsin and western Upper Peninsula of Michigan. The Band has an existing health clinic known as Bad River Health and Wellness located at 53585 Nokomis Road, Ashland, WI 54806.

The Band intends to complete master planning to identify additional space and staffing needs and as part of the planning evaluate the feasibility of expansion and renovation of the existing health center. The Band intends to have conceptual, schematic, and final design completed on expansion/renovation as part of this project. The current facility was constructed in 2011 and is approximately 24,000 square feet. It houses healthcare related programs. The Band has outgrown the current healthcare space that is now undersized and lacks capacity to offer the appropriate range of health care services to adequately serve its service area user population. It also lacks adequate space to add additional programs and does not have adequate areas for maintenance and storage. There is currently no community aquatic/wellness center available to staff and members of the Bad River Band of Lake Superior Chippewa. The planning shall include development of a business plan for the aquatic/wellness space.

This proposed expansion and renovation of the existing facility will increase access to health care for the communities served while fostering efficient and highly utilized services. Authorized health care programs and services include Family Practice Clinic, Dental Clinic, Behavioral Health Clinic, Pharmacy, Business Office and Community Outreach, including Traditional Medicine, Maternal Child Health Care, and Transportation. As part of the master planning, the Band would like to evaluate adding programs such as Urgent Care, Optometry, Physical/Occupational Therapy, Chiropractic, Podiatry, Prenatal Care, Radiology, and a Community Wellness Center.

The existing facility has not had any major renovation since completion of construction in 2011. Preliminary projections based on the user population and Indian Health Services Health Systems planning software indicate an approximately 50,000 square foot need for healthcare space (this does not account for aquatic/wellness space) to provide services to the current tribal user population not including wellness space. Initial planning by the Band has indicated a need of ~70,000 square foot expansion (26,000 square feet of medical and 44,000 square feet of aquatic/wellness space). The required program space shall be based on current and future projections to 2032 through careful evaluation during the master planning process. Actual projected space is subject to change based on the outcome of the master planning.

Land is available adjacent to the existing clinic and this project shall include evaluation for geotechnical suitability and existing utility capacity and connections as part of the master planning and design. Evaluation of adjacent land shall include wetland delineation and development of mitigation requirements for expansion.

The Band is seeking Statements of Qualifications ("SOQ") in response to this Request for Qualifications and Proposals ("RFQ/P") from experienced entities, to provide full architectural planning, programming, design services, and construction administration/oversight for the new construction project and/or renovation ("Project"), now known as the Health and Wellness Center Master Planning Project. Final design will be based on selection of conceptual and schematic design.

This RFQ/P defines the architectural/planning services sought from the eventual Project Architects, and generally outlines the Projects' requirements. Briefly stated, the Band is seeking experienced proven design professionals to provide planning, programming and design services that will enhance the operational objectives and healthcare facilities for the Band, and this project. The Band intends to select and interview (as needed), at its' option, qualified architect(s) for the defined scope of services outlined in this RFQ/P.

B. LIMITATIONS

The Band reserves the right to contract with any entity responding to this RFQ/P. The Band makes no representation that participation in the RFQ/P process will lead to an award of a contract or any consideration whatsoever. The Band shall in no event be responsible for the cost of preparing a response to this RFQ/P. The awarding of the Architect contracts as a result of responding to this RFQ/P, if at all, is at **the sole discretion of the Band.**

The Band reserves the right to accept or reject any or all Statements of Qualifications (SOQ), to waive any irregularities or informalities not affected by law, to evaluate each SOQ submitted, and to award contracts, if any, according to the SOQ which best serves the interest of the Band at a reasonable cost to the Band.

C. NATIVE AMERICAN PREFERENCE

Architect acknowledges and agrees the work to be performed is subject to Bad River Band of Lake Superior Chippewa Indian Preference, and Section 7(b) of the Indian Self-Determination and Education Assistance Act (25U.S.C. 450e(b)). Section 7(b) of the Indian Self-Determination and Education Assistance Act required that to the greatest extent feasible: (1) preference and opportunities for training and employment shall be given to Native Americans, and (2) preference in the award of contracts and subcontracts shall be given to Native American organization or Native American-owned economic enterprises as defined in Section 3 of the Indian Financing Act of 1974 (25 U.S.C 1452). If claiming Native American Preference in contracting under this proposal, please indicate whether or not the firm can provide documentation that will qualify the firm as an "Economic Enterprise," (Native American ownership constituting not less than 51 percent of the enterprise), of a "Tribal Organization," (the recognized governing body of any Native American Band).

D. FULL EEO OPPORTUNITY

The Band will not discriminate against anyone on the basis of race, color, gender, sexual orientation, political affiliation, age, ancestry, religion, marital status, national origin, medical condition or disability in any consideration leading to the award of the contract. No qualified disabled person shall, on the basis of disability, be excluded from participating in, be denied the benefits of, or otherwise be subjected to discrimination in any consideration leading to the award of contract.

E. RESTRICTIONS ON LOBBYING AND CONTACTS

From the period beginning on the date of the issuance of this RFQ/P and ending on the date of the award of the contract, no person, or entity responding to this RFQ/P, nor any officer, employee, representative, agent, or consultant representing such a person or entity shall contact through any means, or engage in any discussion regarding this RFQ/P, the evaluation or selection process/or the award of the contract(s) with any member of the Bad River Band of Lake Superior Chippewa, Indian Health Service (IHS), selection committee members, or any member of the Project's Oversight Committee, or with any employee of the Band except for clarifications and questions as described herein. Any such contact shall be grounds for the disqualification of the architectural services entity submitting a SOQ.

F. INDEMNIFICATION

Architect shall indemnify, defend, and hold harmless the Band and Health Clinic and their respective officers, officials, employees, agents and volunteers, from and against any and all claims, demands, expenses, losses, liabilities, cause of action, and the like, which are or may be asserted in any action by anyone, based upon any alleged personal injury, death or property damage that may occur, or may be alleged to have occurred as a result of, relating to, arising out of, or in any way associated with, any act or omission of the Architect, or any failure of the same to comply with any obligation set forth in the contract. The Architect shall, at its own cost and expense, pay all costs incurred by the Health Center and/or the Band in connection therewith. If any judgment shall be rendered against the Band and/or Health Clinic in any such action, the Architect shall satisfy and discharge the same without cost or expense to the Band or Health Clinic. However, this indemnity shall not apply to loss of damages which were caused by the sole negligence or willful misconduct of the Health Clinic.

G. GOVERNING LAW AND VENUE

The successful Architect shall consent and agree that any and all questions arising in connection with this RFP/Q and/or contract arising therefrom, shall be governed first by the laws and ordinance of the Bad River Band of Lake Superior Chippewa and second by Federal laws, if applicable. The successful Architect shall further consent and agree to the jurisdiction of the Bad River Band of Lake Superior Chippewa Court and that the venue for any legal proceeding relating to this RFP/Q and/or contract by and between the successful Architect and Band shall be the Bad River Band of Lake Superior Chippewa Tribal Court.

H. SOVEREIGN IMMUNITY

The Bad River Band of Lake Superior Chippewa does not waive its Sovereign Immunity.

I. DEBARMENT AND SUSPENSION

No contract shall be made to parties listed on the General Services List of Parties Excluded from Federal Procurement or Non-procurement Programs in accordance with E.O.'s 12549 and 12689, "Debarment and Suspension." A list of excluded parties can be found at www.sam.gov. 2 CFR 180, OMB Guidelines to Agencies on Government-wide Debarment and Suspension (Non-procurement), governs debarment and suspension of federal grantees and sub-grantees from receiving federal grant awards. Debarment and suspension can occur if federal grantees use federal funds wastefully or fraudulently. In order to ensure federal funds do not flow to excluded parties, federal agencies and grantees are required to check for excluded parties prior to opening bids or awarding.

J. INSURANCE REQUIREMENTS

The successful Architect and any subcontractors shall maintain worker's compensation insurance for all of its employees within statutory limits and commercial general liability insurance, including coverage for liability and completed operations, contractual liability and automobile liability for all owned, non-owned and hired vehicles used in carrying out the Contract with limits of not less than \$1,000,000 per occurrence.

II. SCOPE OF SERVICES

A. SUMMARY OF SCOPE OF SERVICES

The Scope of Services includes master planning and conceptual and schematic design services of the Project. The Scope of Services shall also include evaluation of the land adjacent to the existing facility. The Project Architect will meet, as necessary, with the Band, IHS, Tribal Facilities staff, neighborhood organizations, and upper level Tribal administrators for programming guidance. The Band intends to utilize the Indian Health Service Architect & Engineer Design Guide (AED) 2019 Best Practices standards. The Scope of Services provided by the Project Architect shall incorporate the AED criteria and Best Practices, to the extent feasible. The 2019 Architect/Engineer Design Guide is available through the following link:

https://www.ihs.gov/sites/des/themes/responsive2017/display_objects/documents/IHS_Architect_and_Engineer_Design_Guide-508-V1.pdf

The building will be designed and laid out in Imperial non Metric units. Available drawings of the existing building include PDF versions of the original building design for use in identifying current program space. The 2019 Architect/Engineer Design Guide shall be used for guidance only with the following considerations:

1. Where it states DES in the A/E Design Guide, replace with Bad River Band of Lake Superior Chippewa Project Manager.
2. Design Calculations will not be required to be submitted to the Band or IHS.
3. "Government" shall be interpreted to refer to Bad River Band of Lake Superior Chippewa.
4. No formal Value Engineering study will be required as stated in the Design Guide. However, value-engineering principles shall be considered when providing estimates.
5. Conceptual design shall consider and shadow LEED Silver.
6. Submittals will not be required to be in an additional electronic pdf format.
7. Appendix 1 submittal checklists will not be required to be certified and submitted.
8. POR comparison and adherence. The Program of Requirements (POR) is an IHS space document that is not required for Tribal projects. A general POR will be available for assistance in determination of space needs, but no strict adherence to or formal comparisons will be required by the A/E. Therefore, strict adherence to Appendix 2 of the design guide is not required.
9. Project is for master planning, conceptual, and schematic design. Plans, specifications, and bidding documents will be completed under this project.

Evaluation of the adjacent land for construction of an expansion will be included. Location shall be evaluated for connection to existing utilities and include review of capacity of existing water and wastewater infrastructure. Site evaluation shall also include geotechnical review for suitability for expansion and required information for development of plans and specifications.

B. ARCHITECT QUALIFICATIONS

The ideal Architect team will have the following characteristics:

- Have successful experience completing master planning, modernization, new construction, expansion, and renovation projects for Rural Health Clinic, Tribal Health Clinics, and/or Indian Health Service Clinics on time within a tight timeline.
- Provide adequate staffing and resources to Project(s). Maintain key staff through the duration of Project(s).
- Have reasonable proximity and/or ease of accessibility to Odanah, Wisconsin in order to provide: (1) team working/review sessions during design; (2) ease of team coordination meetings; and (3) minimal cost to attend Tribal meetings.

- Have an established Quality Assurance/Quality Control program.
- Work collaboratively with the Band, IHS, and Tribal Authorized Representatives.
- Be flexible in nature, with positive, can-do attitudes. Be solution-oriented.
- Be organized, effective and efficient. Exercise professional prioritizing skills. Work easily with modern amenities like scanners and email.
- Be proactive. Be prepared, working in advance of deadlines; consistently start Tribal coordination early.
- Note as applicable, successful experience with I.H.S. Architect/Engineer Design Guide ("AED")
https://www.ihs.gov/sites/des/themes/responsive2017/display_objects/documents/IHS_Architect_and_Engineer_Design_Guide-508-V1.pdf and be comfortable working within the Tribal processes, maintaining communication with the project team including copying the project team (via e-mail) on important events and/or delivery of documentation required by the Band.
- Be comfortable making in-field decisions, problem solving with engineers or experts via phone during critical times.
- Be mindful and tenacious about maintaining project budgets and schedules, especially during construction. Make decisions that support Tribal goals and objectives.
- Articulate potential issues early. Provide thoughtful recommendations where applicable.

C. PROJECT UNDERSTANDING AND SCOPE OF WORK

Existing Health Care Facility Location

The existing health facility is located in Odanah near Ashland, Wisconsin. The nearest airports are Duluth International Airport, (80 miles west in Duluth, MN), Rhinelander-Oneida County Airport, (108 miles southeast in Rhinelander, WI). The existing clinic has easy access at a centralized location for tribal members.

Existing Health Care Facility Description

The existing health care facility is a single-level building completed in 2011. The building has been actively maintained, but experiences functional limitations from the current layout and outgrowing its capacity to serve the user population efficiently.

Existing Health Care Facility Deficiencies

Staff and patients require additional space to improve added services, patient flow, and patient privacy for increased user population, and program changes. The existing facility does not have the space or capabilities to support the level of services needed by the service area. There is currently no wellness center. Addressing these shortcomings will improve the delivery of healthcare to the mission population.

Proposed Project

The projected 50,000 square foot space need was initially calculated based on a current user population of 2,445. This was preliminary calculations only and needs to be refined and evaluated, but identifies a significant lack of space in the current facility. The current user population listed is comprised of Tribal users only. As noted above, the master planning shall

include evaluation of non-tribal users also. The service planned, shall be based on a projected user population increase projected out to 2032.

The construction of an expansion and remodel will create a modern, technologically advanced facility with the required staff to provide an expanded level of primary health care services sized to meet the health care needs of the Bad River Band of Lake Superior Chippewa and service area. The facility will continue to provide the current health care programs and evaluated increasing services to include alternative pain management (massage, acupuncture, chiropractic), optometry services, urgent care, radiology including Mammograms, Ultrasound, Mobile CT/MRI, Administration and Support Services, and a Community Aquatic/Wellness Center. The new facility will be well planned to respond to pandemics.

III. SUMMARY OF RESPONSIBILITY OF ARCHITECT

The selected Architect team shall provide full architectural services through all phases of the relevant Project, which meet the Project budget and schedule. The Architect team shall carry out the responsibilities briefly delineated in the scope of services set forth below and on the form of Agreement. Such services shall be performed consistent with the highest standard of care for professionals performing similar scopes of services.

A. DESIGN PHASING

A/E services will be separated into two Phases.

Phase 1 - Includes Master Planning, Programming, Conceptual and Schematic Design

1. Update of the Master Plan for the Bad River Band of Lake Superior Chippewa Health Clinic (current plan is from 2005, and available by request)
2. Business Plan for aquatic/wellness services and user population. The plan shall include projected operation and maintenance (O&M) costs for the facility. O&M costs shall be inclusive of all projected utility, supplies, testing, staffing #'s/wages, etc for daily operation of the facility.
3. Minimum of three (3) visioning sessions to include at minimum Tribal Council/Executive Leadership, Health Department Staff, and Bad River Band Community.
4. The projected staffing plan for and expansion/renovation and/or new facility
5. The Program of Requirements for a new facility. This would include a summary document and for each department, Design Notes, and Space Program.
6. 4 Concept drawings for expansion/remodel space(s)
7. Schematic Design using Rivet/BIM or other modeling.
8. Evaluate phased approach to construction for reduction impact to patient care (expansion).
9. Budget level cost estimates for each phase identified.
10. Evaluation of expansion/renovation versus new construction.

This RFP(Q) is requiring as part of the services: four (4) conceptual designs for this project with cost estimates for each concept. Schematic design of one concept as chosen by the Band.

Phase 2 - Includes Design Development, Construction Documents, Bidding Services, Contract Administration, and Project Closeout. Descriptions of the requirements for these services can be found in the A/E design guide.

B. PROJECT SEQUENCE

Phase I - Planning, Conceptual and Schematic design, is anticipated to take approximately three months to complete.

Phase II - Design Development and Construction Documents is estimated to take approximately three months to complete. Phase II will commence upon issuance of a Notice to Proceed (NTP) from the Band. The construction phase is estimated at 12-18 months. **There shall be no guarantee by the Band that Phase II will be initiated.** If project approval is delayed or cancelled, or funding is not available, the Band reserves the right to delay or cancel Phase II of the Design Services.

C. BASIC SERVICES FEE BREAKDOWN

The following is a guide for splitting the A/E fee into approximate percentages for each phase of work. Although it is not intended to be absolute, significant deviations should be closely reviewed. The intent of the guidelines is to ensure that design requirements progress in an orderly manner and that essential planning and system development occur when most beneficial to the project. Essential elements of the work should be completed and approved prior to initiating succeeding design phases. For a more detailed explanation of activities normally included in each phase, see the A/E Basic Services section. Separate A/E fee breakdown shall be provided for Phase 2 based on renovation/expansion versus construction of a new facility.

The basic fee categories are described below:

BASIC SERVICES FEE BREAKDOWN	
BASIC SERVICE DESCRIPTION	FEE PERCENTAGE BREAKDOWN
Phase 1 – Conceptual / Schematic	
Update Master Planning and development of Business Plan	3%
Pre-Design	6%
Conceptual Design	6%
Schematic Design	6%
Phase 2 – Design Development	
Design Development	20%
Construction Documents	29%
Bidding	2%
Construction Administration	26%
Project Closeout	2%
TOTAL	100%

D. A/E BASIC SERVICES DETAIL

This section is intended to define basic services, and delineate the major phases of the project fees as they relate to the fee proposal.

A/E Basic Design Services consist of the services described in the following pages and are included in the Project Cost Estimate. These design services include normal architectural, structural, civil, mechanical, and electrical engineering services.

It is the intention of the Band to solicit proposals, and to sign a contract for all phases of the design work. However, the Band shall provide a written Notice to Proceed (NTP) prior to authorizing work to continue from Phase I – Conceptual / Schematic Design to Phase II – Design Development, at its sole discretion. The Band shall issue the appropriate notices to proceed with the remaining design work.

PHASE I –

Pre-Design, Conceptual, and Schematic Design (21 %)

In the Concepts and Schematic Design phase, the A/E provides those services necessary to develop 4 concepts and prepare Schematic Design documents consisting of drawings and other documents illustrating the general scope, scale, and relationship of project components for approval by the Band and Tribal representatives. Design should be conceptual in character, based on the requirements developed during the predesign phase, approved by the Band, and program requirements provided by the Band and reviewed and agreed upon by the A/E. It also includes geotechnical, utility capacity review, and wetland delineation/mitigation requirements for existing site and development of a business plan for aquatic/wellness center portion of expansion/renovation of the existing facility.

Pre-Design, Conceptual, and Schematic Design work includes the following:

Project Administration	Services related to schematic design administrative functions including consultation, meetings and correspondence, and progress design review conferences.
Disciplines Coordination	Coordination between the architectural work and engineering work and other involved consultants for the project. When specialty consultants are used, additional coordination beyond basic services may be required and negotiated for appropriate phases of the work.
Document Checking	Review and coordination of project documents.
Consulting & Permitting Authority	Consultations, research of critical applicable regulations, preparation of written and graphic explanatory materials. The services apply to applicable laws, statutes, regulations, and codes.
Data Coordination	Review and coordination of data furnished for the project by the Band.

Architectural Design	Services responding to scope of work (program/pre-design) requirements and consisting of preparation of conceptual site and building plans, schematic sections and elevations, preliminary selection of building systems and materials, development of approximate dimensions, areas and volumes.
Structural Design	Services consisting of recommendations regarding basic structural material and systems, analysis, and development of conceptual design solutions.
Mechanical Design	Services consisting of consideration of alternate materials, systems and equipment, and development of conceptual design solutions for energy sources/conservation, heating, ventilating and air conditioning (HVAC), plumbing, fire protection, and general space
Electrical Design	Services consisting of consideration of alternate systems, recommendations regarding basic electrical materials, systems and equipment, analysis, and development of conceptual design solutions for power service and distribution, lighting, communication raceways, fire detection and alarms, and general space requirements.
Civil/Site Design	Services consisting of site planning, including layout of site features, building position, preliminary grading, location of paving for walkways, driveways and parking, and fencing locations. Also included are the normal connections required to service the building such as water, drainage, and sanitary systems, if applicable.
Specifications	Services consisting of preparation for Tribal approval of proposed development of architectural outline specifications, and coordination of outline specifications of other disciplines.
Materials Research	Services consisting of identification of potential of architectural materials, systems, and equipment.
Scheduling	Services consisting of reviewing and updating previously established project schedules or initial development of schedules for decision-making, design, and documentation.

<p style="text-align: center;">Cost Estimating</p>	<p>Services consisting of development of a probable construction cost from quantity surveys and unit costs of building elements for the project. Parametric costs shall reflect the level of design elements presented in the schematic design documents, plus appropriate design contingencies to encompass unidentified scope ultimately included in the program. Assist the Band with analyzing scope, schedule, and budget options to stay within the Cost Estimates.</p>
<p style="text-align: center;">Presentations</p>	<p>Services consisting of appropriate presentation(s) of schematic design documents by the A/E to the Band and Tribal representatives.</p>

PHASE II –

Design Development Phase

NOTICE to PROCEED (NTP) required for Phase II work. NTP will include decision as to expansion/renovation versus construction of a new facility. Firm shall provide separate fee breakdown for renovation/expansion versus construction of new facility.

The Band shall, at its sole discretion, provide a written Notice to Proceed (NTP) prior to authorizing work to continue from Phase I – Conceptual / Schematic Design to Phase II – Design Development. ARCHITECT shall commence the Phase II Services upon delivery to ARCHITECT the written Notice to Proceed. Notice to Proceed shall be in the form of a written communication from the Band. Notice to Proceed may be in the form of e-mail, fax or letter authorizing commencement of the Services. For purposes of this Agreement, Executive Secretary shall be the designated Tribal contact person. Notice to Proceed shall be deemed to have been delivered upon actual receipt by ARCHITECT.

Design Development Services (20%)

In the Design Development Phase, the A/E shall provide those services necessary to prepare from the approved Schematic Design documents, the Design Development documents consisting of drawings and other documents to fix and describe the size and character of the entire project for approval by the Band. Consideration shall be given to availability of materials, equipment and labor, construction sequencing and scheduling, economic analysis of construction and operations, user safety and maintenance requirements, and energy conservation.

Design Development includes the following:

<p style="text-align: center;">Project Administration</p>	<p>Services consisting of design development administrative functions including consultation, meetings and correspondence, and progress design review conferences with the Band.</p>
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Disciplines Coordination	Coordination of the architectural work and the work of engineering with other involved consultants for the project.
Document Checking	Review and coordination of documents prepared for the project.
Permitting Authority Consulting	Consultations, research of critical applicable regulations, preparation of written and graphic explanatory materials. The services apply to applicable laws, statutes, regulations, and codes. Assist in obtaining approval from approving agencies as required.
Tribal Data Coordination	Review and coordination of data furnished for the project by the Band.
Architectural Design	Services consisting of continued development and expansion of architectural schematic design documents to establish the final scope, relationships, forms, size, and appearance of the project through plans, sections and elevations, typical construction details, three-dimensional sketches, materials selections, and equipment layouts.
Structural Design	Services consisting of continued development of the specific structural system(s) and schematic design documents in sufficient detail to establish basic structural system and dimensions, structural design criteria, foundation design criteria, preliminary sizing of major structural components, critical coordination clearances, and outline specifications.
Mechanical Design	Services consisting of continued development and expansion of mechanical schematic design documents and development of outline specifications or materials lists to establish approximate equipment sizes and capacities, preliminary equipment layouts, required space for equipment, chases and clearances, acoustical and vibration control, visual impacts, and energy conservation.
Electrical Design	Services consisting of continued development and expansion of electrical schematic design documents and development of outline specifications or materials lists to establish criteria for lighting, electrical and communication raceways, approximate sizes and capacities of major components, preliminary equipment layouts, required space for equipment, chases, and clearances.

<p style="text-align: center;">Civil/Site Design</p>	<p>Services consisting of continued development of civil/site schematic design documents and development of outline specifications required for the project that are normally prepared by the architect. See the Extra Services section for detailed civil design services beyond basic services.</p>
<p style="text-align: center;">Specifications</p>	<p>Services consisting of preparation for the Band's approval of proposed General and Supplementary Conditions of the Contract for construction, development of architectural outline specifications, coordination of outline specifications of other disciplines, and production of design manual including design criteria, and outline specifications of materials lists</p>
<p style="text-align: center;">Scheduling</p>	<p>Services consisting of reviewing and updating previously established schedules for the project.</p>
<p style="text-align: center;">Cost Estimating</p>	<p>Services consisting of development of a probable construction cost from quantity surveys and unit costs of building elements for the project. Parametric costs reflect the level of design elements presented in the design development documents, plus appropriate design contingencies to encompass unidentified scope ultimately included in the program. Assist the Band with analyzing scope, schedule and budget options.</p>
<p style="text-align: center;">Presentations</p>	<p>Services consisting of appropriate presentation(s) of design development documents by the A/E to the Band, and Tribal representatives.</p>

Construction Document Services (29%)

In the construction documents phase, the A/E shall provide the services necessary to prepare for approval by the Band – from the approved design development documents; construction documents consisting of drawings, specifications, and other documents describing the requirements for construction of the project; and bidding and contracting for the construction of the project.

Construction Document Services includes the following:

<p style="text-align: center;">Project Administration</p>	<p>Services consisting of construction documents, administrative functions (including consultation, meetings and correspondence), and progress design review conferences.</p>
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Disciplines Coordination	Coordination of the architectural work, with the work of engineering, and with other involved consultants for the project.
Document Checking	Review and coordination of documents prepared for the project.
Permitting Authority Consulting	Consultations, research of critical applicable regulations, preparation of written and graphic explanatory materials. The services apply to applicable laws, statutes, regulations, and codes. Assist in obtaining approval from approving agencies as required.
Tribal Data Coordination	Review and coordination of data furnished for the project by the Band.
Architectural Design	Services consisting of preparation of drawings based on approved design development documents setting forth in detail the architectural construction requirements for the project.
Structural Design	Services consisting of preparation of final structural engineering calculations, drawings, and specifications based on approved design development documentation, which details structural construction requirements for project.
Mechanical Design	Services consisting of preparation of final mechanical engineering calculation, drawings and specifications based on approved design development documentation, setting forth in detail the mechanical construction requirements for the project.
Electrical Design	Services consisting of preparation of final electrical engineering calculation, drawing and specifications based on approved design development documentation, setting forth in detail the electrical construction requirements for the project.
Civil/Site Design	Services consisting of preparation of final civil/site design drawings and specifications based on approved design development documentation required for the project, which are normally prepared by the architect. See the Extra Services section for detailed civil design services beyond basic services.

Specifications	Services consisting of activities of development and preparation of bidding documents, Conditions of the Contract, architectural specifications, coordination of specifications prepared by other disciplines, and compilation of the project manual.
Cost Estimating	Services consisting of development of a probable construction cost from quantity surveys and unit costs of building elements for the project. Parametric costs shall reflect the level of design elements presented in the Construction documents plus appropriate design contingencies to encompass unidentified scope ultimately included in the program. Assist the Band with analyzing scope, schedule, and budget options to stay within the Project Estimates.
Scheduling	Services consisting of reviewing and updating previously established schedules for the project.
Tribal Assistance	Provide necessary information to the Band for the preparation requirements for release of funding including preparation of cost statistics if necessary.

Bidding Phase (2%)

In the Bidding Phase, the A/E, following the Band's approval of the Construction Documents and the most recent statement of probable construction cost, shall provide those services necessary for the A/E to assist the Band in obtaining bids and in awarding and preparing contracts for construction. In the case of phased construction, the Band may authorize bidding of portions of the work.

Bidding Phase Services includes the following:

Project Administration	Services consisting of bidding administrative functions.
Disciplines Coordination	Coordination between the architectural work and the work of engineering and other involved consultants for the project.
Bidding Materials	Services consisting of organizing, coordinating, and handling Bidding documents for reproduction, distribution and retrieval, receipt, and return of document deposits.

Addenda	Services consisting of preparation and distribution of Addenda as may be required during bidding and including supplementary drawings, specifications, instructions, and notice(s) of changes in the bidding schedule and procedure.
Bidding	Services consisting of participation in pre-bid conferences, responses to questions from bidders, and clarification or interpretations of the bidding documents, attendance at bid opening, and documentation and distribution of bidding results.
Analysis of Substitutions	Services consisting of consideration, analysis, comparisons, and recommendations relative to substitutions proposed by bidders prior to receipt of bids.
Bid Evaluation	Services consisting of validation of bids, participation in review of bids and alternates, evaluation of bids, and recommendation on award of contract.
Contract Agreements	Assist the Band in notification of contract award, assistance in preparation of construction contract agreements when required, preparation and distribution of sets of contract documents for execution of the contract, receipt, distribution and processing, for Tribal approval, of required certificates of insurance, bonds and similar documents, and preparation and distribution to contractor(s) on behalf of the Band, of notice(s) to proceed with the work.

Construction Contract Administration Phase (26%)

In the Construction Contract Administration phase, the A/E shall provide services necessary for the administration of the construction contract as set forth in the General Conditions of the Contract for Construction.

Construction Contract Administration Services includes the following:

Project Administration	Services consisting of construction contract administrative functions including consultation, conferences, communications, and progress reports.
Disciplines Coordination Document Checking	Coordination between the architectural work and the work of engineering and other involved consultants for the project. Reviewing and checking of documents (required submittals) prepared for the project.

<p>Permitting Authority Consulting</p>	<p>Services relating to applicable laws, statutes, regulations and codes of regulating entities relating to the Band's interests during construction of the project.</p>
<p>Construction Administration</p>	<p>Services consisting of processing of submittals, including receipt, review of and appropriate action on shop drawings, product data, samples, and other submittals required by the contract documents. Distribution of submittals to the Band, contractor, and field representatives as required. Maintenance of master file of submittals and related communications.</p>
<p>Construction Field Observation</p>	<p>Services consisting of visits to the site at intervals appropriate to the stage of construction or as otherwise agreed to become generally familiar with the progress and quality of the work and to determine in general if the work is proceeding in accordance with the contract documents, and preparing related reports and communications. A/E to chair project meetings.</p>
<p>Project Representation</p>	<p>The Band will have a Construction Project Representative for this project.</p>
<p>Documents</p>	<p>Services consisting of preparation, reproduction, and distribution of clarification documents, and interpretations in response to requests for clarification by contractors or the Band. Maintenance of records and coordination of communications relative to Requests for Clarification or Information (RFI). Preparation, reproduction and distribution of drawings and specifications to describe work to be added, deleted or modified, review of proposals, review and recommend changes in time for substantial completion, assisting in the preparation of modifications of the contracts and coordination of communications, approvals, notifications, and record-keeping relative to changes in the work. Additional fees for changes to the scope of a project shall be negotiated.</p>
<p>Scheduling</p>	<p>Services consisting of monitoring the progress of the contractors relative to established schedules and making status reports to the Band.</p>

Cost Accounting	Services consisting of maintenance of records of payments on account of the contract and all changes thereto, evaluation of applications for payment and certification thereof, and review and evaluation of cost data submitted by the contractors for work performed.
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Project Closeout (2%)

Project Closeout Services include the following:

Project Closeout	Services initiated upon notice from the contractor that the work is sufficiently complete, in accordance with the contract documents, to permit occupancy or utilization for the use for which it is intended, and consisting of a detailed inspection for conformity of the work to the contract documents, issuance of certificate of substantial completion, issuance of a list of remaining work required (punch list), final inspections, receipt and transmittal of warranties, affidavits, receipts, releases and waivers of lien or bonds, permits, and issuance of final certificate for payment.
Record Documents (As-Builts)	Receive and review the contractors marked up field records. Supply the record documents to the Band. (Transferring the contractor's record of field changes to the original record drawings may be authorized by the owner as an additional service.)
Operations and Maintenance Manuals	Services consisting of processing, reviewing, commenting on, taking appropriate action, and transmitting Operations and Maintenance Manuals provided by the contractor to the Band.
Warranty Period	Continued assistance to investigate contract problems that arise during the warranty period.

IV. REQUIREMENTS FOR STATEMENT OF QUALIFICATIONS

A. FORMAT REQUIREMENTS

Firms submitting SOQs in response to this RFQ/P must follow the format below. Material must be in 8-1/2 x 11 inch format. Each SOQ shall include a Front Cover stating the following: "Statement of Qualifications for [FIRM NAME] in Response to the Band's RFQ/P."

Each SOQ shall include a table of contents and divider tabs labeled with the boldface headers below (e.g. the first tab would be entitled "Cover Letter," the second tab would be entitled "Business Information," etc.) **Total submittal length shall not exceed 50 pages.**

Provide Seven (7) bound copies, One (1) unbound copy, and One (1) electronic copy of the Statement of Qualifications.

The unbound copy shall be marked "Copy for Reproduction", and shall be formatted as follows:

- No divider sheets or tabs.
- Pages with proprietary information removed.
- A cover sheet listing the firm's name, the total number of pages, and identifying those pages that were removed due to proprietary information.

The electronic copy will only be accepted via flash drive or CD in the following programs: Microsoft Office Word/Excel or PDF.

Each submission package will be reviewed to determine its completeness prior to the actual evaluation. If a respondent does not respond to all categories requested, the respondent may be disqualified from further consideration.

B. SOQ CONTENT REQUIREMENTS

1. TAB 1 – Cover Letter (maximum of 1 page)

- Provide a letter of introduction signed by an authorized officer of the architectural services company. If the architectural services company is a joint venture, duplicate the signature block and have a principal or officer also sign on behalf of each party to the joint venture.
- Include a brief description of why your firm is well suited for, and can meet, the Band's needs.
- Clearly identify the individual(s) who are authorized to speak for the firm during the evaluation process.
- **Must include the following statement:**
"[INSERT ARCHITECTURAL SERVICES COMPANY'S NAME] understands an Architectural Services Agreement ("Agreement") in the format of the AIA B101-2017 and AIA G802-2017 shall be used. The Agreement is to be provided by the selected firm with provisions to be agreed upon by the Owner and Firm prior to execution of the agreement. If given the opportunity to contract with the Band, [INSERT ARCHITECTURAL SERVICES COMPANY'S NAME] has no objections to the use of the Agreement."
- Respondent shall certify that no official or employee of the Band, nor any business entity in which an official of the Band has an interest, has been employed or retained to solicit or assist in the procuring of the resulting contract(s), nor that any such person will be employed in the performance of any/all contract(s) without immediate divulgence of this fact to the Band.

2. TAB 2 — Business Information

Provide the following information:

- Company name
- Physical and Mailing Address
- Telephone
- Fax
- Website
- Name and email of main contact
- Federal Tax I.D. Number
- License or Registration Number
- Type of organization/business structure (ownership, legal form, i.e. corporation, partnership, etc., and senior officials of company). If a joint venture, describe the division of responsibilities between participating companies, offices (location) that would be the primary participants, and percentage interest of each firm.
- A brief description and history of the firm, including number of years the firm has been in business and date firm was established under its given name.
- Number of employees (licensed professionals, technical support.)
- Location of office where the bulk of services solicited will be performed
- Any State of Wisconsin certification for your firm such as Small Business or Disabled Veteran Business Enterprise status.
- How sub-consultants are generally used by your firm and to what extent work is performed in-house versus by a sub-consultant.
- Provide similar information for proposed sub-consultants.
- How sub-consultants will be utilized on the Project(s) and to what extent work will be performed in-house.

3. TAB 3 — Project Approach and Firm Qualifications

- Provide a statement demonstrating your firm's or team's ability to accomplish the scope of services in a comprehensive and thorough manner with an aggressive schedule in order to meet the Band's goal of moving projects into construction within the earliest possible timeframe.
- A brief written summary of the firm's philosophy related to the planning and design of the Project(s).
- Describe your firm's approach to cost estimating, including some history of cost estimates versus actual bid amount, on three (3) Clinic projects, or similar projects, awarded in the last five (5) years.
- Describe your firm's approach to quality control/assurance procedures, including coordination of design disciplines and working with "I.H.S." A/E Design Guidelines.
- Describe the approach to compliance with Program requirements and conformance with Federal/State/Local applicable code requirements.

- Describe your firm's experience with construction cost reduction measures such as, but not limited to, value engineering in design and construction.
- Describe how your firm has incorporated the use of energy savings in design and your experience with sustainable design, LEED and AED in the context of similar facilities.
- Demonstrate your firm's flexibility in adapting to the changing needs and priorities of a Health Center.
- Describe your experience with Tribal / I.H.S. and working within the Tribal processes.
- Describe your experience with the Project Commissioning process.
- Identify established methods and approaches utilized by your firm to successfully meet completion deadlines, and provide examples demonstrating effective use of stated methods and approaches.

4. TAB 4 — Relevant Health Clinic Experience and References

Provide information about prior services/designs prepared by your firm in the last ten (10) years on **a minimum** of five (5) HEALTH CENTER PROJECTS (Hospitals, Clinics, Dental, etc).

Include **the last five** (5) HEALTH CLINIC projects your firm has designed that have been completed.

Specific experience with Tribal and/or IHS Health Facilities will be given added value, please include whether projects were closed out with Tribe/Bands and/or IHS successfully.

For each project, include the following information:

- Briefly state the significance of each relevant project your firm has worked on that you would like to be considered in this RFQ/P. Briefly explain how you believe the particular project is relevant to the Band's needs.
- Specify role of firm or individual if work was not exclusively by the firm (i.e., joint venture, association).
- Provide at least two (2) examples of projects that have been phased during Clinic occupancy while conducting renovation and new construction.
- If applicable please identify Tribal close-out status for the **last** five (5) completed CLINIC projects.
- Provide a list of the following for each project noted above:
 - ✓ Project name, type, program, and location
 - ✓ Beginning and end dates of project (including design and construction)
 - ✓ Square footage
 - ✓ Date of each project Notice of Completion and Tribal final certification
 - ✓ Number of RFI's and Change Orders of each project
 - ✓ Original budget, bid amount & final amount at close-out
 - ✓ Key individuals of the firm involved and their roles in the project
 - ✓ Any sub-consultants that worked with the firm

- ✓ References: Band/Tribe name with name of contact person, title, telephone number, and email address to be contacted for a reference
- Reference all projects adhering to IHS A/E Design Guide criteria your firm has worked on.
- Identify **one** project located within 200 miles of Bad River that you would recommend to the selection committee for touring.

5. TAB 5 — Architect Team Summary and Qualifications

The selected architectural services company shall employ, at its expense, professionals properly licensed and skilled in the execution of the functions required for architectural services as described herein.

- Identify and provide resumes for key members within your architectural firm that you would assign to the Architect team and their roles. Include, at a minimum: Principal-in-Charge; Architect(s); Project Engineer(s); and Construction Administrator. List license numbers, dates, and office addresses. Resumes shall include specific qualifications and recent related experience and shall include a list of references with contact names and phone numbers.
- Identify roles and qualifications of sub-consultants, if any. Note: firm(s) selected for inclusion in the Band’s pool of architects will be required to demonstrate long term relationships with any sub-consultants and submit resumes and recent project experience where the sub-consultant is utilized as part of any response to any subsequent Request for Qualifications for the Project(s).
- Each SOQ must include evidence that the architectural services company is legally permitted and properly licensed for the scope of work for which the SOQ is submitted and to conduct business in the State of Wisconsin.
- The Band expects that the team shall remain intact through the duration of the Project(s). If a team member must leave, the Band reserves the right to approve that team member's replacement.

6. TAB 6 — Litigation History

Provide a comprehensive five (5)-year summary of the firm's litigation, arbitration and negotiated/settled history with previous clients. State the issues in the litigation, the status of the litigation, names of parties, and outcome. A SOQ failing to provide the requested information on lawsuits or litigation, and responses which assert attorney-client privilege and fail to provide the information requested, will be considered non-responsive, disqualified from the selection process, and will not be evaluated.

7. TAB 7 – Fee Proposal

Provide a fee proposal in a **separate, sealed envelope.**

Fee Proposal shall:

- Be Fixed Price – Not to Exceed, with price for each Phase of the Project
- Include hourly billing rates by position (proposed)
- Include a staffing plan (proposed)
- Include a reimbursable schedule (proposed). The SOR should identify proposed reimbursable items by category. Travel and related expenses shall be reimbursed in accordance with the federal government Joint Travel Regulation.

- Include a Schedule of Rates ("SOR") by position, by company entity, for each position proposed by your firm, whether you are submitting as a prime with sub-consultant(s), or as joint venture or partnership. The SOR shall consist of a list of proposed project staff with proposed hourly billing rates and the level of effort of each identified position for the project now known as the **Bad River Health and Wellness Center Planning Project**.

The final form of the Agreement will incorporate the final scope of work and not-to-exceed fee negotiated between the Band and the selected firm. Any proposed changes to the form of Agreement (use of any document other than the AIA) will have to be identified prior to the interview phase and will be communicated to the Band as changes will not be entertained after the selection process is complete.

Please use the following format to summarize your Fees and Reimbursable Expenses

Fee Proposal Breakdown

Phase 1 Fee Proposal – Concept/Schematic Design (21%)	\$ _____	.00
Phase 2 Fee Proposal – Design Develop/Const Doc (79%)	\$ _____	.00
Reimbursable Expenses (Allowance)	\$ _____	.00
Total Agreement Amount	\$ _____	.00

V. SELECTION CRITERIA

A. EVALUATION

The SOQ will be reviewed for responsiveness and evaluated pursuant to the specific criteria set forth in this RFQ/P, including, without limitation:

The architectural services company's experience and performance history with similar projects for Tribal Clinics, including:

- Successful experience with Health Center and specifically Tribal and I.H.S. Health Centers, new construction projects, and completion of projects on time, including demonstrated ability to complete Project(s) in a tight time-frame.
- Project Architect's experience in successful and timely approval of firm's projects through all federal, state and local regulatory agencies.
- Ability to assist with preparing and/or modifying Health Specifications as required by the Federal and State agencies and the Band's design committee.
- Experience in planning, design, and administering the construction of Health Center project designed based on I.H.S. AED Design Guide.
- Use of energy savings and value engineering in design.
- Experience Administering Construction Change Orders.
- Knowledge of Federal, State laws and regulations, the American with Disabilities Act, and other governmental requirements for Tribal Health Clinic.
- Experience in data communication systems used in clinics.

- Experience with construction cost reduction measures such as, but not limited to, re-use of design plans and construction design.
- Experience with the Building Commissioning Process.
- Experience, results, and professional and technical expertise of proposed personnel.
- Acceptable and verifiable references from clients contacted by the Band, to include:
 - ✓ Firm's reputation;
 - ✓ Satisfaction of previous clients (client relationships);
 - ✓ Timeliness of work and ability of the firm to meet schedules; and
 - ✓ Accuracy of cost estimates.
- Overall responsiveness of the SOQ.
- Location of office and accessibility to the Project(s).

Each SOQ must be complete. Incomplete SOQs will be considered nonresponsive and grounds for disqualification. The Band retains the sole discretion to determine issues of compliance and to determine whether an architectural services company is responsive, responsible, and qualified. The Respondent's SOQ and any other supporting materials submitted to the Band in response to this RFQ/P will not be returned and will become the property of the Band unless portions of the materials are designated as proprietary at the time of submittal, and are specifically requested to be returned.

B. TRIBE INVESTIGATIONS

The Band may perform investigations of responding parties that extend beyond contacting the references identified in the SOQ. The Band may request an architectural services company to submit additional information pertinent to the review process. The Band also reserves the right to investigate and rely upon information from other available sources in addition to any documents or information submitted. At the Selection Committee's discretion, firms may be asked to arrange a tour of a representative facility which they have been responsible for.

C. INTERVIEWS

The Band, at its sole discretion, may elect to interview selected firm(s). The Band may elect to interview one or more firms. If a firm is requested to come for an interview, the key proposed Project staff will be expected to attend the interview. The interview will be an opportunity for the Band's selection committee to review the firm's proposal and other matters the committee deems relevant to its evaluation. **Any comments or objections to the form of Agreement shall be provided in writing before the interview and may be the subject of inquiry at the interview.**

Following the interviews, it is expected that the selection committee will make recommendations to the Tribal Council regarding selected firms to be part of the Project.

D. FINAL DETERMINATION AND AWARD

The Band reserves the right to contract with any entity responding to this RFQ/P for all or any portion of the work described herein and/or in an Agreement offered to the entity, to reject any SOQ/P as non-responsive, and/or not to contract with any architectural services company for the services described herein. The Band makes no representation that participation in the RFQ/P process will lead to an award of contract or any consideration whatsoever. The Band reserves the right to contract with any firm not participating in this process. The Band shall in no event

be responsible for the cost of preparing any SOQ or proposal in response to this RFQ/P, including any supporting materials.

The awarding of a contract(s) is at the sole discretion of the Band. The Band may, at its option, determine to award contract(s) only for portions of the scope of work identified herein. In such case, the successful firm(s) will be given the option not to agree to enter into the Agreement and the Band will retain the right to negotiate with any other proposing firm selected as a finalist. If no finalist is willing to enter into a contract for the reduced scope of work, the Band will retain the right to enter into negotiations with any other firm responding to this RFQ/P.

E. RFQ/P RESPONSE SCHEDULE SUMMARY:

The Band reserves the right to change the dates on the schedule without prior notice.

ACTIVITY DESCRIPTION	DATE	TIME
Release of RFQ/P	05/27/2022	
Deadline for submitting written questions	06/17/2022	4:00 PM CT
Deadline for Tribal response to written questions	06/21/2022	4:00 PM CT
Deadline for Submitting RFQ/P's	06/30/2022	2:00 PM CT
Interview Qualified/Short Listed Firms	Middle/End of July 2022	
Selection of Firm	End of July/Early August 2022	

WE THANK YOU FOR YOUR INTEREST IN THIS EXCITING PROJECT!

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